Enclosure 4

IT-Universitetet
i København

Follow-up on Strategic Targets for 2011
Follow-up as per 30 September[1] 2011

The report stated in the chart below represents the results at the end of Q3 2011.

Signature:

The time and activity schedule of the target has been kept.

The time and activity schedule of the target has not been kept. However, it is still estimated that the target can be reached within the period as the delays are not critical.

The time and activity schedule of the target has not been kept, and if the present development continues, it will not be possible to reach the target within the time frame.

The time and activity schedule of the target cannot be stated.

Target	Description	Comments	Status	Person(s) responsible
T2	The IT University wants to admit at least 410 MSc students in 2011 (as assumed in the budget for 2011).	A total of 417 MSc graduate students were admitted to the IT University in 2011.	🟢	Kasper Østerbye
T4	A revision of the MSc. Programme in Digital Design and Communication (DDK) and, if necessary, a revised curriculum, have been approved by the ITU Board of Studies.	The target has been reached, as the time schedule was followed and the individual tasks planned (described in "DDK Project Description 29.06.2011"), have been fulfilled.	🟢	Gitte Stald
T13	By the end of 2011, the IT University has decided on a strategy for education for 2012-2016.	The strategy is progressing as scheduled.	🟢	Kasper Østerbye

---

[1] The most recent data/information is used in the report.

T17	At least 42 % of the courses on offer in 2011 will be in English. (This is an increase of the goal from 38 % in 2009 and 40 % in 2010.)	In F2011, the share was 52 per cent, and in E2011, the share was 53 per cent.	🟢	Kasper Øster-bye, Kim Nor-mann Ander-sen
T23	By the end of 2011, ITU has implemented an "online collaboration" and "study abroad" package on one of ITU's bachelor or MSc. study programmes. The package should be designed as a model for other study programmes, and should include at least the following three compo-nents: 1. A dedicated semester for study abroad activities (All courses in English) 2. At least one strategic partner who offers a whole semester of courses inter-changeable with the simi-lar semester at ITU (possi-bly with courses compli-mentary to courses offered by ITU) 3. Planning of online col-laboration activities in at least one course offered in the semesters preceding the study abroad semes-ter.	This should be carried out in Global Business Infor-matics. The implementa-tion will be according to the schedule.	🟢	Kasper Øster-bye

| T24	Growing network outside North America and Western Europe: In 2011, the IT University will receive at least five visiting faculty from institutions outside Western Europe and North America, and send at least five IT University faculty on visits to institutions outside Western Europe and North America, each visiting for a period of minimum one week.	Faculty visits abroad of a duration of over one week to institutions outside Western Europe and North America: Søren Debois (China), Casper Bruun Jensen (Japan), Espen Aarseth (Hong Kong), Dan Witzner Hansen and Diako Mardanbeigi (Brazil), Kjell Yngve Petersen and Thomas Pedersen (Brazil). Visiting faculty of with duration of more than one week by researchers from institutions outside Western Europe and North America: Guto Nobrega, Maria Luiza Fragos og Malu Fragoso (Rio de Janeiro), Xinyu Feng (China), Yusuf Pisan (Australia), Byung Chull Bae (Korea), May Ana Maria Nicolaci-da-Costa (Brazil).	🟢	Lars Birkedal
T25	At least 1/3 of the Global Business Informatics bachelor students admitted in 2011 must have a non-Danish background, in this case defined as students who are not Danish citizens, or who are admitted on the basis of a degree not awarded by a Danish institution.	15 of 59 the students admitted to Global Business Informatics are international students. This corresponds to a share of 25 per cent.	🔴	Randi Markussen

| T26	By end of 2011, a short document should be written for each MSc study programme that describes how the learning activities add up to the required academic level as described in the study regulations.	A matrix document is being prepared. Input will be collected from course managers at the end of November, and the work will be concluded before the end of 2011. The document will cover the connection between study activities and the objects clause of the study regulations and purposes specific to the individual courses. It is anticipated that the target will be reached in 2011.	🟢	Trine Eltang
T27	Before 1 July 2011 a plan for the accommodation of the graduates from the new Global Business Informatics study programme into a Master of Science study programme should be in place.	The students will be able to take the MSc courses SDT and Games. Further, efforts are made to ensure that admission to the EBUSS course will be possible.	🟢	Kasper Østerbye
T34	The IT University decides on a research strategy (for 2012 - 2016) with a focus on research areas motivated by extraordinary value creation for the Danish society.	The work on the research strategy is about to be concluded. An aggregated draft has been submitted for hearing, and many comments were received. Based on these, another draft has been submitted for hearing. The proposals of the research committee are expected to be submitted to the management before 15 November 2011.	🟢	Jørgen Staunstrup
T36	By the end of 2011, the IT University has decided a language policy.	The language policy was adopted at the H-SiSu meeting on 9 June 2011, cf. the minutes of this meeting.	🟢	Georg Dam Steffensen

T37	The equity of the IT University will at no point in time be below 10 % of the annual expenses.	Prognosis 3, 2011 indicates a deficit of DKK 0.2 million in 2011, which results in an owners' equity of DKK 36.6 million as per the end of the year. Thus, the owners' equity will amount to 16 per cent of the total costs for 2011.	🟢	Georg Dam Steffensen
T38	During 2011, the data reported to the "Times Higher Education Ranking" will be included in the scheduled management reporting at the IT University.	The 2009 data reported to the "Times Higher Education Ranking" will be included in the December 2011 Management Reporting.	🟢	Iben Vitved Bruhn
T39	During 2011, at least 90 % of all the teachers who teach on-line courses will take a course about on-line teaching provided by the Interaction and Learning Unit.	All lecturers in internet-based courses in 2011 have been trained in the use of learnIT, and they have received offers of individual coaching in connection with the planning of their course on the new platform. Further, ILU has carried out two modules of a future course on online teaching in the knowledge-sharing network teachIT.	🟢	Marie Gottlieb
T40	During 2011, the IT Security Committee will deliver an IT contingency plan for the IT University, including a time line for its implementation.	The contingency plan is being prepared and is expected to be adopted before the end of the year.	🟢	Georg Dam Steffensen
T41	Improve understanding of actual use of teaching areas through, for example, evaluation of use of two hour time slots and measurement of actual occupation rates of areas.	Facilities Management has submitted a report to the management concerning the actual use of various rooms. In August, the management provided feedback to the report and asked the work group to suggest ways to reduce the gap between the scheduled use and the actual use.	🟢	Tina Kolding Feldthusen

T43	The Infrastructure Group surveys best practice in teaching environment evaluations ("under-visningsmiljøvurderinger") and produces guidelines for future such evalua-tions.	The Infrastructure Group met with the students in October, and a suggested strategy for evaluation of teaching environments was discussed. Draft guidelines for future evaluations of teaching environments will be presented to the man-agement.	🟢	Tina Kolding Feldthusen
T44	Depending on prices, the library will make between 40 and 50 e-books avail-able in 2011.	As per 25 October 2011, 18 e-books were available in the online catalogue REX in The Royal Library. Further 20-25 e-books are expected to be available before the end of 2011.	🟡	Peter Sestoft
T45	By spring 2011 a pilot ex-periment will be carried out to allow all bachelor theses on one study pro-gramme to be handed in digitally.	The pilot project has been concluded. All bachelor projects were handed in by students at B-SWU during the spring of 2011 and distributed digitally. The experiences from the pilot project will form part of the project on digital hand-ing-in at the IT University. The target has been reached.	🟢	Trine Eltang

T46	During 2011, ITU will renew two core components of its administrative IT platform (preferably: the mail and the calendar function). If possible, these solutions will be based on Cloud Computing.	We have worked hard on the establishment of a cloud-based solution for the two services. Two paths have been followed, a technical one and a legal one. The reason for this is that we are on unknown territory, and the legislation is being challenged. Most recently, we have received a security assessment from Deloitte in which they conclude that it will not be possible to establish a cloud-based e-mail solution. This is surprising and a major obstacle to us which will result in a considerable delay. Thus, the target cannot be reached.	🔴	Henrik Ejby Bidstrup
T47	The Head of Studies, the Head of the Department and the Management come up with an academically defendable solution to the problem of basing part-time education on research.	A final plan has not yet been prepared, and it is uncertain whether this will be possible in 2011.	🟡	Kasper Østerbye